

# County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, California 90012 (213) 974-1101 http://ceo.lacounty.gov

> **Board of Supervisors** GLORIA MOLINA First District

MARK RIDLEY-THOMAS Second District

ZEV YAROSLAVSKY Third District

DON KNABE Fourth District

MICHAEL D. ANTONOVICH

Fifth District

May 28, 2010

To:

All Non-Elected Department Heads

From:

William T Fujioka

Chief Executive Officer

# SUBMISSION OF 2009-10 MAPP SELF-ASSESSMENTS AND 2010-11 MAPP GOALS

This memorandum is to provide you with specific due dates for submission of your Management Appraisal and Performance Plan (MAPP) 2009-10 Self-Assessments and 2010-11 Goals. Your 2010-11 MAPP Goals should be developed collaboratively with the input of Board Offices, Deputy Chief Executive Officers (DCEOs), and other department heads. Each department head should include a Risk Management MAPP Goal, as required by the Board of Supervisors and described in our May 22, 2009 memorandum. All MAPP goals should be written using wording that is concise, structured and specific. Determination of ratings will be based on proven results in the achievement of difficult, high priority goals. Attainment of efficiency initiatives, whether departmental, multi-departmental, or countywide, will be a major consideration in our determination. Because of the County's fiscal condition, a decision about merit adjustments will be made in the fall after the impacts of the State budget are known and the Supplemental Budget is approved.

#### FOR BOARD-APPOINTED DEPARTMENT HEADS:

As directed by the Board Chair, Board-appointed department heads (Executive Officer, Board of Supervisors, Auditor-Controller, Chief Executive Officer, County Counsel, and Fire) will be evaluated and have goals set by the Board. Attachment I is a calendar showing the steps and timing for your 2009-10 evaluation and 2010-11 goal approvals.

#### FOR ALL NON-ELECTED DEPARTMENT HEADS:

Your 2010-11 MAPP Goals will be submitted in the same manner as last year using the Performance Net, a web-based employee performance system implemented by the Department of Human Resources (DHR). In early June, you will receive a system-generated email from Performance Net notifying you to log on to the Performance Net and develop your 2010-11 The Performance Net may be accessed from the County's Intranet at MAPP Goals. http://performancenet.lacounty.gov.

All Non-Elected Department Heads May 28, 2010 Page 2

A significant change for this year is that your 2009-10 MAPP Evaluation will be completed using the Performance Net. During May, you will receive a system-generated email from Performance Net notifying you to log on to the Performance Net and complete your 2009-10 Self-Assessment. After you log on to the Performance Net System, you will complete and forward your self-assessment to your DCEO. Once the DCEO has finalized your evaluation in the Performance Net System, you will receive a system-generated email prompting you to log back on to the Performance Net to acknowledge receipt of your evaluation. This completes the entire Performance Net evaluation process. For those department heads who report directly to the Board of Supervisors, the CEO will transmit your Self-Assessment to the Board to do their own evaluation.

Attachment II provides step-by-step instructions for completing your 2009-10 Self-Assessment. Also included are instructions for evaluating performance. Additionally, an online web-based training course, *Performance Net Basics - For MAPP Participants* is available. The web-based training provides instruction on accessing the Performance Net, and demonstrates how to develop and manage goals, complete a self-assessment, and rate employee performance. This training complements the instructor-led classes that you may have previously taken, provides an introduction to the evaluation process, and a refresher for evaluating goals. Your departmental Human Resources can provide guidance on accessing the online training course, as well as with submitting your 2009-10 Self-Assessment and 2010-11 MAPP Goals using the Performance Net System.

## Timeframes for 2009-10 Self-Assessments and 2010-11 MAPP Goals

- Department Heads' <u>2009-10 Self-Assessments</u> are due to respective DCEOs and must be completed in the Performance Net System no later than **July 7**, 2010.
- Department Heads' <u>2010-11 Goals</u> need to be discussed with Board and/or respective DCEOs and <u>entered into Performance Net</u> no later than <u>July 21, 2010</u>.

Instructions and due dates for Tier I and Tier II MAPP participants will be provided separately by DHR.

If you have any questions, please have your staff contact Deputy Chief Executive Officer, Ellen Sandt at (213) 974-1186 or esandt@ceo.lacounty.gov.

WTF:BC: ES:cg

c: Each Supervisor

Attachments (2)

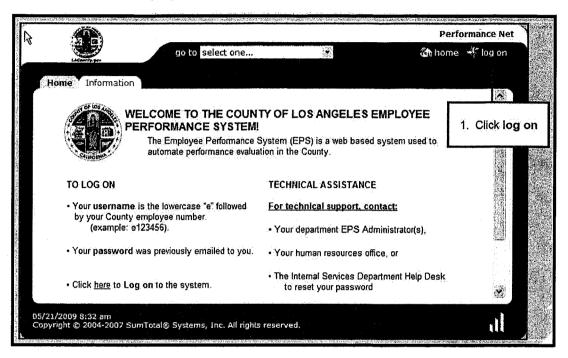
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# BOARD-APPOINTED DEPARTMENT HEAD MAPP GOALS - TIMELINE

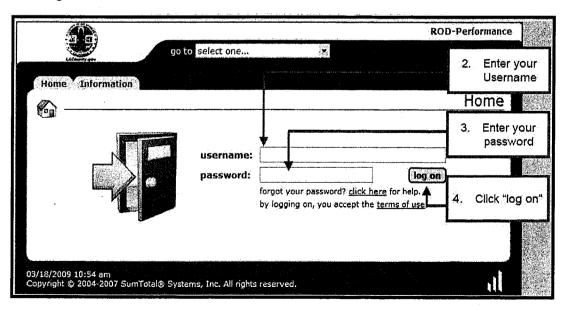
<u>Deadline</u>	Activity
June 3, 2010	<b>Department heads</b> must contact SD1 no later than June 3, 2010 to schedule 2010-11 goal discussion meetings with Avianna Uribe.
	SD 1 (Avianna), department heads and Cluster DCEO (in an advisory capacity) meet to discuss proposed 2010-11 goals.
Mid-June, 2010	<ul> <li>At this meeting, each department head should be prepared to discuss his/her proposed goals and how those goals tie into major policy decisions which the BOS has directed to be implemented, the County's Strategic Plan and the department's own business/work plan.</li> </ul>
Mid-June through July 15, 2010	The Board develops (if needed) and approves 2010-11 goals for each department head.
July 7, 2010	Department heads enter 2009-10 self-assessments into the MAPP system (also known as Performance Net). CEO transmits self-assessments to the Board.
July 16, 2010	SD 1 (Avianna) will contact each department head no later than July 16, 2010 regarding his/her approved goals for 2010-11.
July 21, 2010	Department heads must enter approved 2010-11 goals into the MAPP system.
	The Board/SD 1 completes the following by August 4, 2010:
August 4, 2010	<ul> <li>a. Written evaluation of each department head for 2009-10.</li> <li>b. Met with/given evaluation to department head.</li> <li>c. Provided evaluation to CEO to input into the MAPP system.</li> </ul>
August 6, 2010	CEO must input the evaluations into the MAPP system.  Department heads must sign off electronically in the MAPP system that they have received their evaluation.
January through February, 2011	Interim performance reviews recommended to be done by the <b>Board</b> approximately mid-year to provide an opportunity to give feedback on performance and to revise goals if needed.

#### LOG ON TO THE SYSTEM

1. After accessing the Performance Net website at <a href="http://performancenet.lacounty.gov">http://performancenet.lacounty.gov</a>, click on the log on icon located on the top-right corner of the Performance Net screen.



- 2. Enter your Username (Your username is a lowercase "e" followed by your six-digit County employee number.)
- 3. Enter your password
- 4. Click "log on"

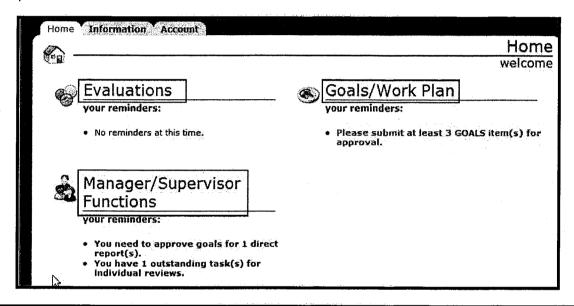


# **LOG ON TO THE SYSTEM** (cont'd)

#### **Home Page**

The Home page consists of three sections:

- <u>Evaluations</u>: This section allows you to view, print, and sign current and past performance evaluations.
- Goals/Work Plan: This section allows employees to view Goals or Performance Work Plans.
- Manager/Supervisor Functions: This section allows you to evaluate and document employee performance.

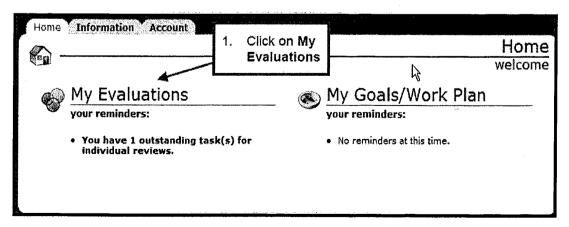


## **COMPLETE SELF-ASSESSMENT**

MAPP employees will be able to complete, print, and forward their Self-Assessment using the Performance Net. At the end of the rating period, the system will send an email to Participants reminding them to complete their Self-Assessment. In addition, when they log on to the system, they will see a reminder under My Evaluations.

To Complete a Self Assessment:

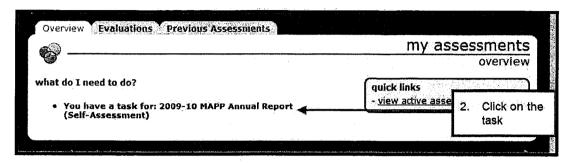
1. Click on My Evaluations.



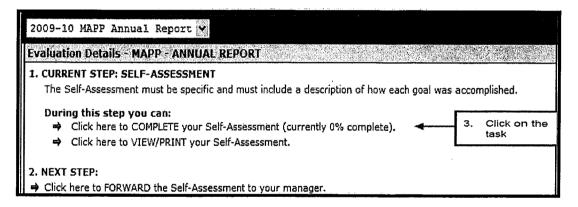
# **COMPLETE SELF-ASSESSMENT (cont'd)**

The Overview page displays information about pending tasks and upcoming deadlines. On this page, Participants will see a list of current MAPP evaluation reports and Self-Assessment tasks.

2. Click on "You have a task for: \_\_\_\_\_ (Self-Assessment)."

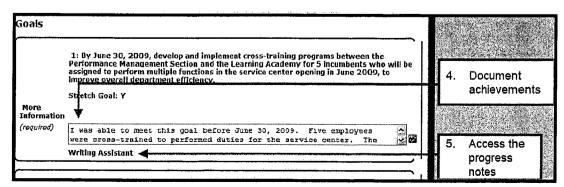


3. Click on "Click here to Complete your Self-Assessment...." Participants will access the Self-Assessment form.



Here, Participants are required to document the results of all their MAPP goals.

- 4. To document results, click on the text box located below each goal.
- 5. To access progress notes, click on the "Writing Assistant." In the "Writing Assistant" window, Participants can click on "insert" to add the goal statement, progress notes, or manager notes directly to the comments field.

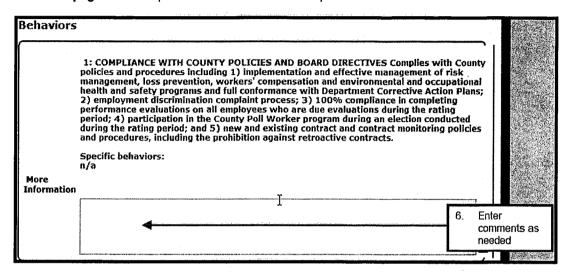


# **COMPLETE SELF-ASSESSMENT (cont'd)**

On the Behaviors page, Participants may chose to enter comments in the text field.

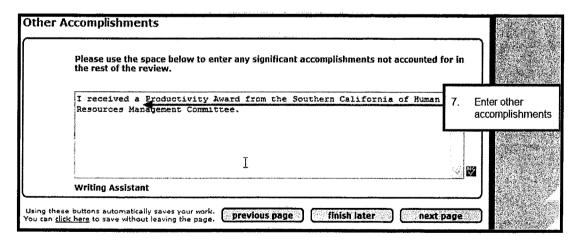
6. To enter comments, click on the text box located below each behavior.

Click the next page button to proceed to the "Other Accomplishments" section.



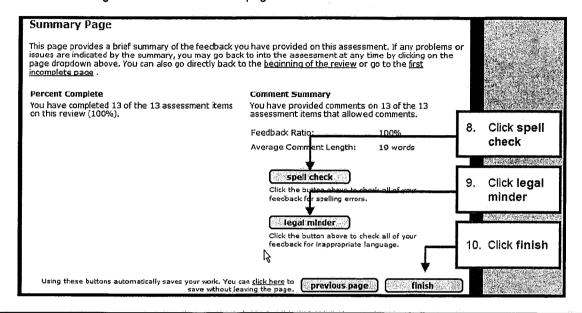
7. To enter additional comments or accomplishments, click inside the text box.

Click the next page button to proceed to the "Summary Page."



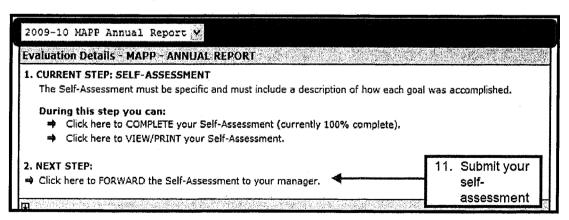
# **COMPLETE SELF-ASSESSMENT (cont'd)**

- 8. Click spell check to proofread work
- 9. Click legal minder to check for inappropriate language
- 10. Click finish to go back to the instruction page



Once the Self-Assessment is 100% complete, Participants can forward the Self-Assessment to the supervisor.

11. Click on "Click here to FORWARD the Self-Assessment to your manager." The system will send an automatic email to the supervisor.



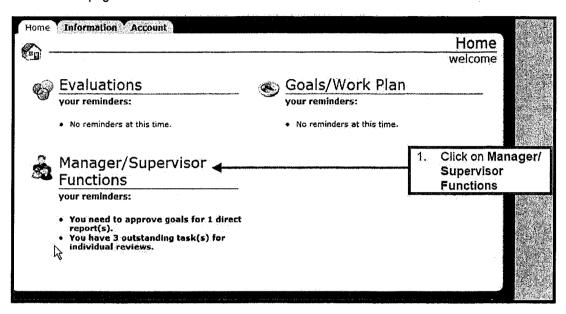
## RATE EMPLOYEE PERFORMANCE

Once the Participant submits and forwards his/her Self-Assessment in the system, the supervisor will receive an email asking him/her to log on to the system and rate the Participant. In addition, the supervisor will receive a reminder under **Manager/Supervisor Functions** when he/she logs on to the system.

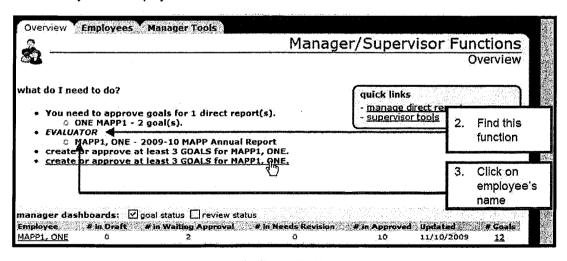
# RATE EMPLOYEE PERFORMANCE (cont'd)

#### To Rate the MAPP Participant:

1. Click on the **Manager/Supervisor Functions** to access all the reminders. The supervisor will access the Overview page.

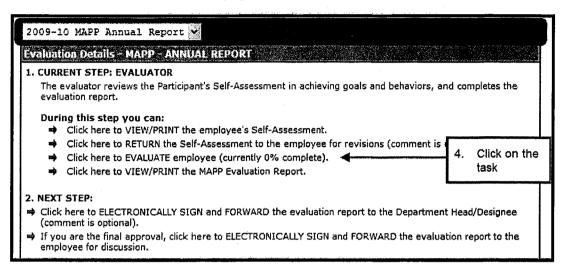


- 2. To open the rating form, find the function called **EVALUATOR**.
- 3. Click directly on the employee's name.



# RATE EMPLOYEE PERFORMANCE (cont'd)

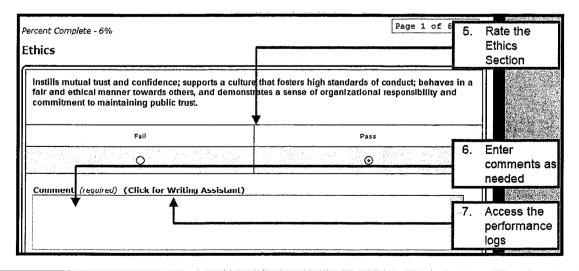
4. Click on "Click here to EVALUATE employee..." to access the Ethics section.



The **Ethics** section is rated a *Pass* or *Fail*. <u>If Ethics is a Fail</u>, <u>please cease evaluation and contact your departmental Human Resources Manager before proceeding.</u>

If Ethics is a Pass:

- 5. Click on the Pass radio button.
- 6. If you choose to enter comments, click inside the text box.
- 7. Click on Writing Assistant to access your performance logs.

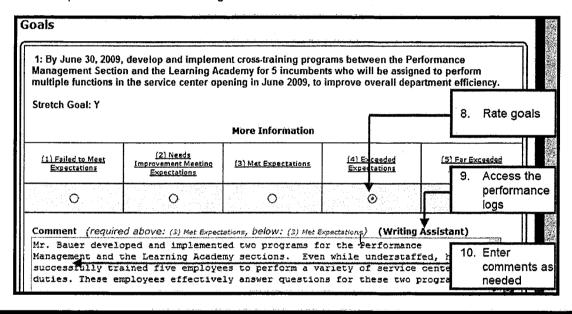


### RATE EMPLOYEE PERFORMANCE (cont'd)

On the Goals page, supervisors must rate each goal using a one (1) to five (5) rating scale.

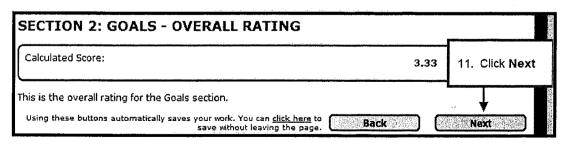
- 8. Click any radio button to assign a numerical rating to a goal.
- 9. For any rating above or below *Met Expectations*, supervisors must provide justification to support the rating. Click inside the text box to enter comments.
- Click on the Writing Assistant link to access performance logs, employee progress notes, and manager feedback notes.

Click Next to proceed to the overall rating for the Goals section.



On this page, supervisors will see a calculated score for the Goals section. They may choose to recalculate this section by clicking on the **Back** button.

11. To proceed to the **Behaviors** section, click the **Next** button. The system will automatically save the current section.

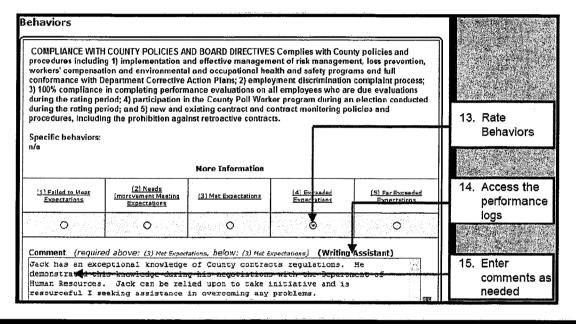


# **RATE EMPLOYEE PERFORMANCE (cont'd)**

On the Behaviors page, supervisors must rate each behavior using a five-point rating scale.

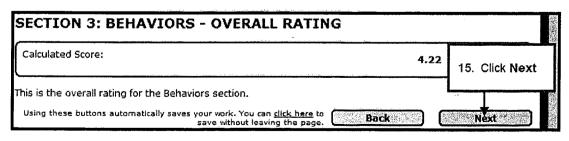
- 12. Click any radio button to assign a numerical rating to a behavior.
- 13. For any rating above or below *Met Expectations*, supervisors must provide justification to support the rating. Click inside the text box to enter comments.
- Click on the Writing Assistant link to access performance logs, employee progress notes, and manager feedback notes.

Click Next to proceed to the overall rating for the Behaviors section.



On this page, supervisors will see a calculated score for the Behaviors section. They may choose to recalculate this section by clicking on the **Back** button.

15. To proceed to the **Other Accomplishments** section, click the **Next** button. The system will automatically save the current section.

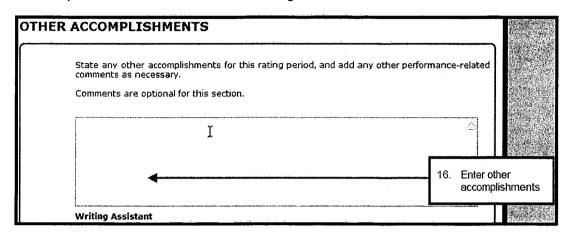


# RATE EMPLOYEE PERFORMANCE (cont'd)

On this page, supervisors may choose to enter other accomplishments or performance-based comments for the rating period.

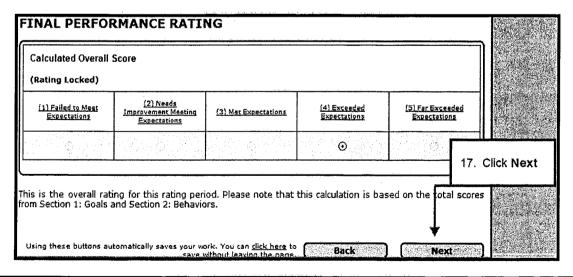
16. Click inside the text box to enter other accomplishments or comments.

Click Next to proceed to the Final Performance Rating section.



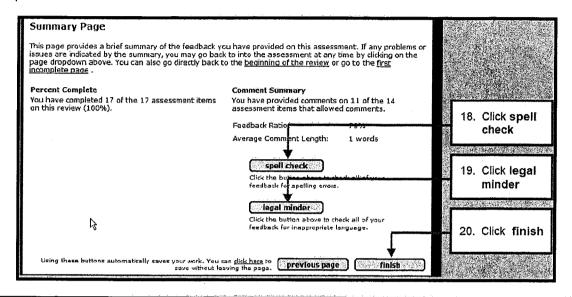
In this section, supervisors will see the Final Performance Rating score for the entire evaluation. The system calculates this score by adding the section ratings from the Goals section and Behaviors section, and dividing by two. The score is rounded to the nearest whole number.

17. Click Next to proceed to the Summary Page.



# RATE EMPLOYEE PERFORMANCE (cont'd)

- 18. Click **spell check** to check the entire evaluation for spelling errors.
- 19. Click legal minder to check for inappropriate language.
- 20. Click **finish**, which takes you to the "Evaluation Details" page where you started the evaluation process.



### RATE EMPLOYEE PERFORMANCE (cont'd)

Once the evaluation is 100% complete, supervisors can forward the evaluation to the Department Head/Designee for approval.

#### TO FORWARD EVALUATION TO DEPARTMENT HEAD/DESIGNEE FOR FINAL APPROVAL:

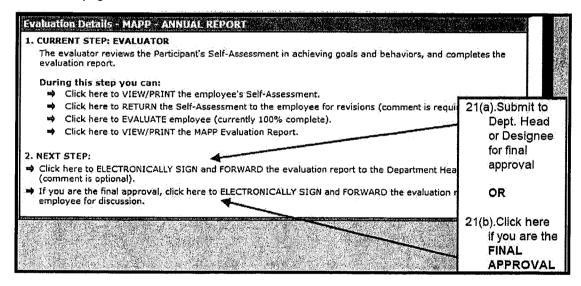
21. (a) Click on "Click here to ELECTRONICALLY SIGN and FORWARD the evaluation report to the Department Head/Designee." A comment box will appear. Comments are optional.

The Performance Net will automatically send an email to the Department Head/Designee for his/her approval. Refer to Approve MAPP Evaluation instructions on page 13.

#### IF YOU ARE THE FINAL APPROVAL (YOU ARE THE DEPARTMENT HEAD/DESIGNEE):

21. (b) Click on "If you are the final approval, click here to ELECTORNICALLY SIGN and FORWARD the evaluation report to the employee for discussion."

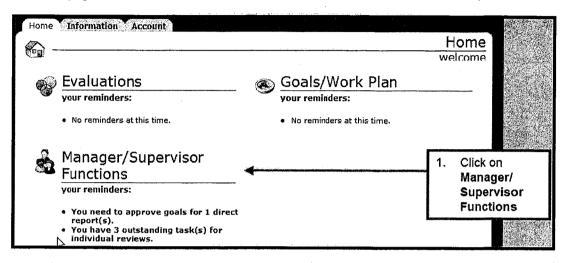
The Performance Net will automatically send an email to the Participant stating that he/she may log on to the Performance Net to acknowledge that he/she had a meeting with his/her manager to discuss the performance evaluation and received the final rating. Refer to Acknowledge Receipt of Evaluation instructions on page 14.



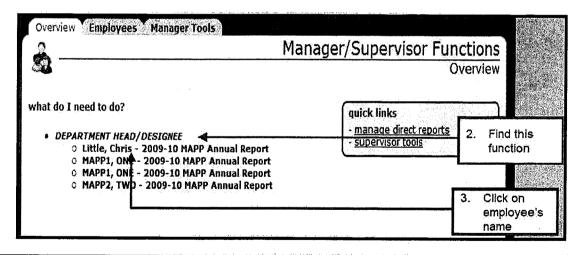
# **APPROVE MAPP EVALUATIONS**

#### To Approve MAPP Evaluations:

1. Click on the **Manager/Supervisor Functions** to access all the reminders. You will access the Overview page.

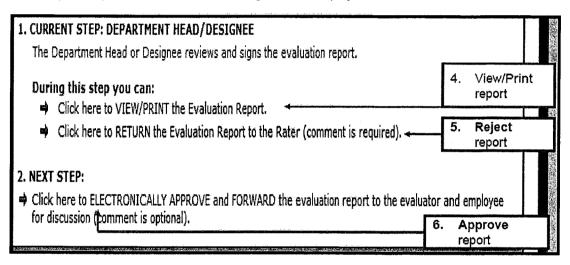


- 2. Locate the function called **DEPARTMENT HEAD/DESIGNEE**.
- 3. Click directly on the employee's name.



### **APPROVE MAPP EVALUATIONS (cont'd)**

- 4. Review the evaluation report by clicking on, "Click here to View/Print the Evaluation Report."
- 5. To **reject** and return the report to the Evaluator, select "Click here to RETURN...." A pop-up comment box appears. Here, you may enter your instructions to the supervisor. Next, click on the "Submit" button. The system will notify the supervisor that he or she needs to revise the evaluation report.
- 6. To approve <u>and</u> electronically sign the report, select "Click here to ELECTRONICALLY APPROVE and FORWARD the evaluation report...." A pop-up comment box appears where you may choose to enter your final comments. Click on the "Submit" button to electronically sign the form. The system will notify the supervisor to discuss the rating with the employee.

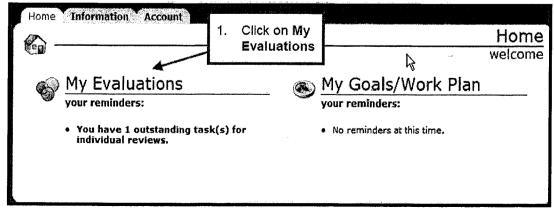


## ACKNOWLEDGE RECEIPT OF EVALUATION

After the MAPP Evaluation is electronically approved by the Department Head/Designee, the system will send an email to you (the MAPP participant), notifying you that your manager finalized your performance evaluation and forwarded it to you for acknowledgement. After you have discussed your evaluation with your manager, log on to the Performance Net to acknowledge receipt of the evaluation. This will complete the entire evaluation process.

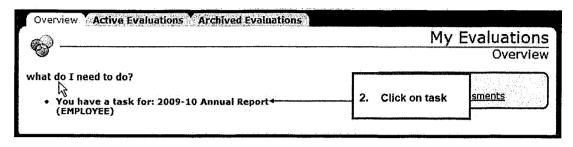
To Complete the Evaluation:

1. Click on My Evaluations.

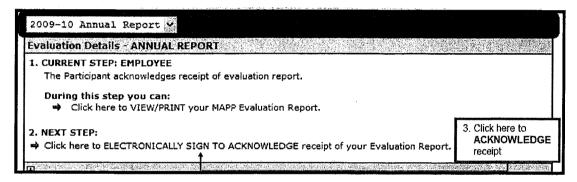


# ACKNOWLEDGE RECEIPT OF EVALUATION (cont'd)

2. Click on "You have a task for: \_\_\_\_\_ (Employee)."



Click on "Click here to ELECTRONICALLY SIGN TO ACKNOWLEDGE receipt of your Evaluation Report.

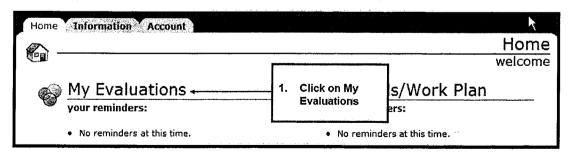


This completes the MAPP evaluation process.

## **VIEW/PRINT COMPLETED EVALUATION**

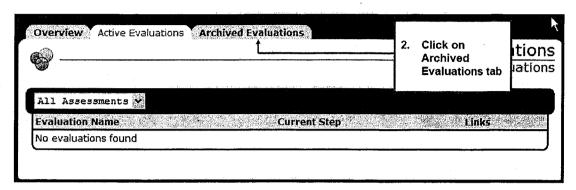
To view your completed MAPP Evaluation Report, log on to the Performance Net and:

1. Click on My Evaluations.

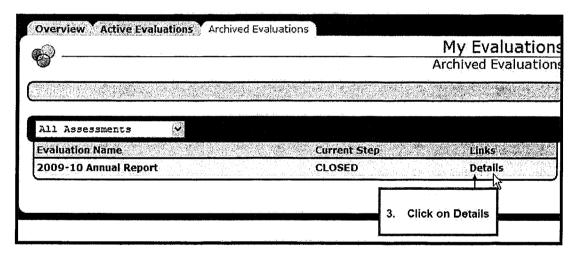


# **VIEW/PRINT COMPLETED EVALUATION (cont'd)**

2. Click on Archived Evaluations tab.



3. Click on Details.



4. Click on "Click here to VIEW/PRINT the Evaluation Report."

